

## Client Case Study

Improve

Innovate

Digitise

# **Not-for-Profit Organisation**



### **The Brief**

The client, a large independent industry-funded body, briefed Business Analysis (BAPL) to provide them with business analysis to improve end-to-end value streams across the whole organisation.

# The Challenge

Current business processes across the entire organisation were inefficient, involving a high amount of manual effort, time, and cost to support all its necessary business functions and operations. Customer-facing staff had to navigate various disparate systems. A new initiative was needed to improve the business's service efficiency and accuracy, reduce its redundant and inaccurate data, and enable accurate corporate reporting. A new enterprise business model was developed, streamlining all its necessary functions and operations, and an enterprise resource planning solution sought to support this new model.

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### **Our Approach**

BAPL worked with the client to deliver multiple business requirements specifications to ensure end-to-end service delivery and prepare to engage in tendering for a technology platform. For each of its business units, BAPL used its experience in adopting a world-leading business-process classification framework and business analysis best practices, tools, and templates to build a current-state business model and a future-state business model to meet the business objectives.



#### **The Outcome**

Some of the key successes included:

- developing a future-state business model, improving service delivery
- improving business value streams across end-toend service delivery
- establishing key performance indicators (KPIs) across end-to-end service delivery and business units
- improving role and activity clarity across end-toend service delivery and business units
- improving reporting and data dashboards to enhance decision making
- preparing a tender document to go to the market to choose the right vendor and the most appropriate enterprise resource planning solution.

#### Conclusion

After performing business analysis for the client, BAPL successfully improved business analysis across the organisation, fulfilling the client's brief. As a result of the business analysis service, BAPL developed a future-state business model, improved business value streams, established KPIs, improved role and activity clarity, data dashboards and a precise set of requirements based on business needs for a tender.

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